

BOARD OF DIRECTORS MEETING

Wednesday, March 25, 2026

5:30p.m. – 8:30p.m.

Holland Bloorview, 150 Kilgour Road

5th Floor Executive Boardroom: Room 5E100

A light dinner will be served at 5:00pm

A G E N D A

CHAIR: Catherine Roche

Item	Agenda Item	Decision/ Discussion
1.0	Call to Order/Opening Remarks /Land Acknowledgment [C. Roche]	
	<p><i>Opening remarks from the Chair [C. Roche] [5:30-5:35]</i> <i>Land Acknowledgement Reflection [E. Anagnostou] [5:35-5:45]</i></p> <p><i>We acknowledge this sacred land on which we are on today. This land, Mother Earth, our Earth Mother, is the traditional territory of the Haudenosaunee-speaking nations, including the Huron-Wendat, Seneca and Mohawk. It is also the traditional territory of the Mississaugas of the Credit.</i></p> <p><i>We recognize Indigenous land title as set out in the Royal Proclamation of 1763, which envisioned self-determination and self-government. We understand The Truth and Reconciliation Report and 94 Calls to Action that recommend all levels of government to implement Indigenous rights in the original spirit of the treaties. Indigenous peoples, and allies for reconciliation, view the treaties as a sacred obligation that commits both parties to maintain a respectful relationship, sharing the lands and resources equitably. We are committed to a path of truth and reconciliation, which is based on partnership and respect for the many ways of learning, knowing, and being.</i></p> <p><i>Today, Toronto is still the home to many Indigenous people from across Turtle Island. We are grateful, honoured, and humbled to have the opportunity to live and work in this city and this territory we call Turtle Island. Chi Miigwetch-Nia:weh-Merci -Thank you.</i></p>	
	1.1 Approval of Agenda [C. Roche]	Decision
	1.2 Disclosure of Conflicts of Interest [C. Roche]	
2.0	Discussion Agenda	
	<p>2.1 Caring Safely Update [S. Kramer, J. Maxwell] 2.1.1 Safety Story* [J. Maxwell, L. Nicholson] [5:45-6:00] 2.1.2 Medical Advisory Committee Report* [G. Milo-Manson] [6:00-6:05]</p>	Discussion
	<p>2.2 Quality Improvement Plans [S. Kramer, J. Maxwell] 2.2.1 2026/27 Quality Improvement Plan* [J. Maxwell] [6:05-6:15] 2.2.2 Quality Improvement Plan – Executive Compensation* [S. Kramer] [6:15-6:25] 2.2.3 Balanced Scorecard* [J. Maxwell] [6:25-6:35]</p>	Decision
	2.3 Inclusion Diversity Equity Accessibility Anti-Racism (IDEAA) Update [J. Maxwell, L. Thomas] 6:35-6:50]	Discussion
	2.4 Board Retreat Themes and Work Plan* [B. Squires, S. Wong, N. Tanel Lise] [6:50-7:05]	Decision
	B R E A K	[7:05-7:15]

2.0	Discussion Agenda (cont'd)	
	2.5 Financial Statements as of December 31, 2025* [A. Calvert, E. Dininio] [7:15-7:20]	Decision
	2.6 2026/27 Operating Plan* [A. Calvert, S. Kramer, E. Dininio I. Address][7:20-7:30]	Decision
	2.7 Foundation Update* [S. Hawken] [7:30-7:45]	Information
	2.8 President and CEO Report* [B. Squires] [7:45-7:55]	Discussion
3.0	Consent Agenda [7:55-8:00]	
For Decision		
	3.1 Minutes of Board of Directors Meeting – January 21, 2026*	Decision
	3.2 Confirmation of Board and Officers 2025/26*	Decision
	3.3 HSAA/MSAA Amendment Approval*	Decision
For Information		
	3.4 Board Standing Committees Meeting Report*	Information
	3.5 Caring Safely Progress Update*	Information
	3.6 Integrated Risk Management*	Information
4.0	Terminate Board Meeting (8:00 – 8:20 Closed Meeting; 8:20 – 8:30pm Meeting without Management)	
Materials Included for Information		
<ul style="list-style-type: none"> • Strategic Plan Summary 2023 – 2030* • Summary of Board Decisions 2024 –2025* • Board of Directors Attendance Record 2025 – 2026* • Board of Directors Contact List June 2025 – 2026* • Board of Directors Meeting Schedule 2024 – 2028* • Board Committee Meeting Schedule 2025 – 2026* • Board of Directors Workplan 2025 – 2025* • Board of Directors Education Schedule 2024 – 2025* • Abbreviations and Acronyms* 		

Next Meeting Date

Board Retreat and Board of Directors Meeting

Wednesday, May 20, 2026

150 Kilgour Road

Main Floor Conference Room – Room 1E Executive

8:00am – 4:00pm

Regular Board Meeting

4:15pm – 5:00pm