

BOARD OF DIRECTORS MEETING

Wednesday, January 21, 2026

5:30p.m. – 8:30p.m.

Holland Bloorview, 150 Kilgour Road
5th Floor Executive Boardroom: Room 5E100

A light dinner will be served at 5:00pm

A G E N D A

CHAIR: Catherine Roche

Item	Agenda Item	Decision/ Discussion
1.0	Call to Order/Opening Remarks /Land Acknowledgment [C. Roche]	
	<p><i>Opening remarks from the Chair [C. Roche] [5:30-5:35] Land Acknowledgement Reflection [J. Maxwell, S. Wong] [5:35-5:40]</i></p> <p><i>We acknowledge this sacred land on which we are on today. This land, Mother Earth, our Earth Mother, is the traditional territory of the Haudenosaunee-speaking nations, including the Huron-Wendat, Seneca and Mohawk. It is also the traditional territory of the Mississaugas of the Credit.</i></p> <p><i>We recognize Indigenous land title as set out in the Royal Proclamation of 1763, which envisioned self-determination and self-government. We understand The Truth and Reconciliation Report and 94 Calls to Action that recommend all levels of government to implement Indigenous rights in the original spirit of the treaties. Indigenous peoples, and allies for reconciliation, view the treaties as a sacred obligation that commits both parties to maintain a respectful relationship, sharing the lands and resources equitably. We are committed to a path of truth and reconciliation, which is based on partnership and respect for the many ways of learning, knowing, and being.</i></p> <p><i>Today, Toronto is still the home to many Indigenous people from across Turtle Island. We are grateful, honoured, and humbled to have the opportunity to live and work in this city and this territory we call Turtle Island. Chi Miigwetch-Nia:weh-Merci -Thank you.</i></p>	
	<p>1.1 Approval of Agenda [C. Roche]</p> <p>1.2 Disclosure of Conflicts of Interest [C. Roche]</p>	Decision
	<p>1.3 Board Education and Patient Story: Family Leadership [J. Maxwell, Vice President, ETSA; L. Tchegus-Veiga, Senior Director, CFIC; M. Halsey, Family Leader and Presenter] [5:40-6:10]</p>	Education
2.0	Discussion Agenda	
	<p>2.1 Caring Safely Update [S. Kramer, J. Maxwell]</p> <p>2.1.1 Safety Story* [I. Andress] [6:10-6:20]</p> <p>2.1.2 Quarterly Performance Report (Q1/Q2)* [J. Maxwell] [6:20-6:30]</p> <p>2.1.3 Quality Improvement Plan* [J. Maxwell] [6:30-6:40]</p> <p>2.1.4 Quality Improvement Plan – Executive Compensation [J. Maxwell] [6:40-6:50]</p> <p>2.1.5 Medical Advisory Committee Report* [G. Milo-Manson] [6:50-6:55]</p>	Discussion
	<p>2.2 Bloorview Research Institute Update [E. Anagnostou] [6:55-7:15]</p>	Discussion
	<p>2.3 Financial Reporting [A. Calvert, E. Dininio]</p> <p>2.3.1 Financial Statements and Variance Report as of September 30, 2025* [E. Dininio] [7:15-7:20]</p> <p>2.3.2 Interest Rate Swap Facility (IRS) Recommendation for BRI Expansion Cash Flow Gap* [E. Dininio] [7:20-7:25]</p>	Decision Decision
	B	E
	R	K
		[7:25-7:35]

Holland Bloorview

Kids Rehabilitation Hospital

Item	Agenda Item	Decision/ Discussion
2.0	Discussion Agenda (cont'd)	
	2.4 Environmental Sustainability* [S. Wong] [7:35-7:45]	Discussion
	2.5 Bioethics Update* [J. Maxwell, D. Menna Dack] [7:45-8:00]	Discussion
	2.6 President and CEO Report* [G. Milo-Manson] [8:00-8:05]	Discussion
3.0	Consent Agenda [8:05-8:10]	
For Decision		
	3.1 Minutes of Board of Directors Meeting – November 19, 2025*	Decision
	3.2 Appointment of Credentialed Professional Staff – Dr. Arfeen Malick	Decision
	3.3 Terms of References and Work Plans <ul style="list-style-type: none"> 3.3.1 Business and Audit Committee Terms of Reference* 3.3.2 Business and Audit Committee Work Plan* 3.3.3 Investment Sub-committee Terms of Reference* 3.3.4 Governance Committee Terms of Reference* 	Decision
	3.4 Governance Policies Update* <ul style="list-style-type: none"> 3.4.1 Board of Directors Evaluation 3.4.2 Board of Directors Standing Committees 3.4.3 Recruitment of Board of Director Members 3.4.4 Secretary Duties, Expectations and Conduct 3.4.5 Selection Process for the Chair or Vice Chair, Board of Directors 	Decision
For Information		
	3.5 Director Recruitment*	Information
	3.6 Executive Committee Approval – Interim President and CEO*	Information
	3.7 Board Standing Committees Meeting Report*	Information
	3.8 Foundation Update*	Information
4.0	Terminate Board Meeting (8:10 – 8:20 Closed Meeting; 8:20 – 8:30pm Meeting without management)	
Material Included for Information		
	<ul style="list-style-type: none"> • Strategic Plan Summary 2023 – 2030* • Summary of Board Decisions 2025 – 2026* • Board of Directors Attendance Record 2025 – 2026* • Board of Directors Contact List June 2025 – 2026* • Board of Directors Meeting Schedule 2026 – 2028* • Board Committee Meeting Schedule 2025 – 2026* • Board of Directors Workplan 2025 – 2026* • Board of Directors Education Schedule 2025 – 2026* • Abbreviations and Acronyms* 	

Next Meeting Particulars

Wednesday, March 25, 2026; 5:30pm – 8:30pm

150 Kilgour Road, Executive Boardroom: Room 5E100