Holland Bloorview
Kids Rehabilitation Hospital

BOARD OF DIRECTORS MEETING
Wednesday, September 23, 2026
5:30p.m. – 8:15p.m.

Holland Bloorview, 150 Kilgour Road

5th Floor Executive Boardroom: Room 5E100

A light dinner will be served at 5:00pm

A G E N D A

CHAIR: C. Roche

Item	Agenda Item	Decision/ Discussion
1.0	**Call to Order/Opening Remarks /Land Acknowledgment [C. Roche]**	
	Opening remarks from the Chair [C. Roche] [5:30-5:35] *Land Acknowledgement Reflection* *We acknowledge this sacred land on which we are on today. This land, Mother Earth, our Earth Mother, is the traditional territory of the Haudenosaunee-speaking nations, including the Huron-Wendat, Seneca and Mohawk. It is also the traditional territory of the Mississaugas of the Credit.* *We recognize Indigenous land title as set out in the Royal Proclamation of 1763, which envisioned self-determination and self-government. We understand The Truth and Reconciliation Report and 94 Calls to Action that recommend all levels of government to implement Indigenous rights in the original spirit of the treaties. Indigenous peoples, and allies for reconciliation, view the treaties as a sacred obligation that commits both parties to maintain a respectful relationship, sharing the lands and resources equitably. We are committed to a path of truth and reconciliation, which is based on partnership and respect for the many ways of learning, knowing, and being.* *Today, Toronto is still the home to many Indigenous people from across Turtle Island. We are grateful, honoured, and humbled to have the opportunity to live and work in this city and this territory we call Turtle Island. Chi Miigwetch-Nia:weh-Merci -Thank you*	
	1.1 Approval of Agenda [C. Roche] 1.2 Disclosure of Conflicts of Interest [C. Roche]	**Decision**
	1.3 Cybersecurity Ransomware Tabletop Exercise* [E. Dininio, M. Ross] [5:35-6:35]	**Education**
2.0	**Discussion Agenda**	
	2.1 Caring Safely Update 2.1.1 Safety Story [S. Kramer, G. Milo-Manson] [6:35-6:40]	**Discussion**
	2.2 Q1 Financial Statements and Variance Report* [S. Fraser, E. Dininio] [6:40-6:45]	**Decision**
	2.3 Organizational Risk Tolerance Statement* [S. Kramer, S. Fraser, E. Dininio] [6:45-6:55]	**Decision**
	2.4 Board Recruitment Update [H. Hayward, B. Squires]* [6:55-7:05]	**Information/ Decision**
	Adjourn Board Meeting for Special Members Meeting [C. Roche] [7:05-7:20]	
B	**R E A K**	**[7:20-7:30]**
	2.5 HB 2030 Strategy Update* [B. Squires, S. Wong] [7:30-8:00]	**Discussion**
	2.6 Foundation Update [S. Hawken] [8:00-8:05]	**Information**
	2.7 Management Report* [B. Squires] [8:05-8:10]	**Information**

3.0	**Consent Agenda [8:10-8:15]**	
For Decision		
	3.1 Minutes of Pre-Annual Board of Directors Meeting – June 17, 2026*	**Decision**
	3.2 Minutes of Post-Annual Board of Directors Meeting – June 17, 2026*	**Decision**
	3.3 Appointment of Credentialed Professional Staff*	**Decision**
	3.4 2026/27 Q1 Balanced Scorecard performance and QIP Update*	**Decision**
	3.5 Governance Policies Update 3.5.1 President and CEO Evaluation and Compensation* 3.5.2 Executive Team Evaluation and Compensation*	**Decision**
For Information		
	3.6 Caring Safely Update*	**Information**
	3.7 Medical Advisory Committee Report*	**Information**
	3.8 Board Education*	**Information**
	3.9 Board Standing Committees Meeting Report*	**Information**
	3.10 Executive Committee Approval re: 1 West and 2 East renovation projects *	**Information**
4.0	**Terminate Board Meeting (8:15pm – 8:35pm Closed Meeting to include VP, People and Culture)**	

Information Materials

- Strategic Plan Summary 2023 – 2030*
- Summary of Board Decisions 2026 –2027*
- Board of Directors Attendance Record 2026 – 2027*
- Board of Directors Contact List June 2026 – 2027*
- Board of Directors Committee Membership 2026 – 2027*
- Board of Directors Meeting Schedule 2025 – 2028*
- Board Committee Meeting Schedule 2026 – 2027*
- Board of Directors Education Schedule 2026 – 2027*
- Abbreviations and Acronyms*

Next Meeting Date

Wednesday, November 18, 2026
150 Kilgour Road, 5th Floor Executive Boardroom: Room 5E100
5:30pm – 8:30pm